

Wayne Township Board of Trustees
Goal Planning Session
April 4, 2018

2018-2019 Strategic Plan

The following is an overview of the ideas and discussion of the Wayne Township Board of Trustees during a Goal planning session on 4/4/2018.

We have decided that our “Vision” for the future of our township:

Wayne Township is a destination with a strong regional identity.

Major Goal Areas: Following **SMART** format goal areas will include key objectives and tasks to be completed within a specific time.

S-specific

M-measurable

A-achievable

R-realistic

T-time based

Major Goal Areas: NOT PRIORITIZED!

Goal 1: ensure the financial health of the township

Goal 2: internal organization that supports the current and future needs of the community

Goal 3: develop a strong regional identity within an economic development plan

Goal 4: development that supports residents

Goal 1: Ensure financial health:

Objective: review previous audit issues and establish/implement control procedures.

Task 1: Purchase “Ohio Township Handbook” as recommended by the auditors.

Task 2: Schedule a work session to review the 2010-2016 audits

Objective: Maintain Fund balance

Task 1: establish a review process of revenue on a regular schedule to keep revenues and expenditures in alignment.

Task 2: enforce budget limits

Objective: develop a cash flow/capital expenditures forecast.

Task 1. Forecast quarterly & discuss 10-year forecast.

Task 2: Review all voted millage rates and make recommendations.

Task 3: Establish transparency by posting on website.

Goal 2: Internal Organization that supports current and future needs of the community.

Objective: to develop an efficient and cost effective service approach to Fire/EMS.

Task 1: study approaches to Fire/EMS other than single stand-alone department. Include pros/cons of shared facilities, equipment, personnel, reduced service levels, attrition, consolidation, etc. Finalized by December 2018.

Task 2: Start small informal talks with neighboring townships regarding a district or joint services. Start April 2018

Goal 3: Build a strong regional identity while developing an economic development plan.

Objective: develop small business friendly attitude

Task 1: organize a collaborative task group, with a mission, consisting of property owners, board representation, county and business association members

Task 2: Investigate and report on feasibility to further develop around Edenton, State Park, Newtonsville, Owensville-regional development plan

Task 3: Update zoning resolution and Growth Management Plan

Task 4: establish Zoning support plan due to changes and increase of issues

Goal 4: Development that supports residents:

Objective 1: Add/Improve recreational activities

Task: investigate possible improvements to land around the Fire House and Community Center

-Ballfields -youth -family

Task: pursue and report on collaboration with other entities for recreational and service opportunities.

Objective 2: Form a focus group to determine feasibility, location and timeline for a trail

-----bike -----horse -----walking

Warren Walker, Chairperson

Teresa Hanners, Vice Chairperson

Carl Ritter, Trustee

Sandra Borchers, Fiscal Officer